



BETTERCOAL COLOMBIA WORKING GROUP 2019 Revision

Bettercoal has been working with Colombia coal companies since the inception of the organization and we are very proud to now be working with three of the four large coal exporters in the country. One of the aims of this group is to foster better relationships with all stakeholders involved in this complex environment, from business to government, to international NGOs and local communities. The Colombia Working Group is formed of Bettercoal Members Enel, ESB, RWE, Vattenfall, chaired by Uniper.

In 2018 Bettercoal developed a Country Prioritization Strategy and established the Country Working Groups to facilitate a more coordinated approach to the monitoring of Continuous Improvement Plans for Suppliers as well as build knowledge and measure impact. The first two groups to be set up were Colombia and Russia.

The Colombia Working Group (CWG) has detailed its purposes in the [Terms of Reference](#), including addressing the following: develop a coordinated approach to the monitoring of Continuous Improvement Plans (CIPs), grow country and context expertise, communication and the identification of complex/systemic issues related to mining in Colombia that go beyond the individual CIPs and require specific action .

Progress in 2019

In 2019, the CWG had set ambitious goals and activities.

The Group successfully engaged with all three Bettercoal Colombian Suppliers - Cerrejón, Drummond Ltd and Prodeco – through individual working sessions to assess progress on their respective CIPs and addressing additional topics relevant to the Colombian coal supply chain, such as news on contextual topics, union negotiations and social leaders situation.

The CWG also worked on the mapping of the relevant stakeholders related to the Colombian coal supply chain, which will provide a valuable base for external engagement in the future. Throughout the year the group engaged with some of them to gather information on contextual issues, their specific work, exploring potential avenues of collaboration and promoting an open channel for dialogue and feedback.



Based on but not limited to addressing the topics in the CIPs, the CWG also defined priorities and drew up a roadmap to address complex and systemic challenges related to mining in Colombia that require more long-term and pointed action. A document highlighting some of these issues was circulated amongst stakeholders for feedback including coal producers, NGOs and international organisations.

Taking on the experiences and learnings of its first year, the CWG endeavoured to prioritise the issues the group thought it could contribute to from 2020 onwards. These issues were prioritized based on the main risks identified through the Bettercoal Assessment Process and captured in the individual Continuous Improvement Plans (CIP) as well as from other relevant sources of information. Bettercoal then engaged with the relevant external stakeholders to receive their feedback on the approach and relevance in the Colombian coal mining context.

The prioritized issues for action will be discussed in depth during the CWG visit to Colombia in March 2020 with coal producers, government, civil society, unions and all other stakeholders. This will then allow Bettercoal and the CWG to define a concrete action plan focusing on key areas where Bettercoal and its members can add value and maximize positive impact.

The 2020 and beyond roadmap for the Colombia Working Group and Bettercoal's specific actions and expected impact will be published shortly after the working visit to Colombia which will take place in March 2020.